Budget Study Session

After the Election



Student Achievement • Safe Schools • Positive School Climate Humility • Civility • Service

Business Services Division November 13, 2012

Budget Study Session #2

- Election Results
- Fiscal Impact to CVUSD
- CVUSD Projected Multi-Year Budget
- Superintendent's Recommendations
- Strategic Budgeting
- Next Steps



November 6th 2012 Election Semi-Official Results



Note: Election results as of November 13, 2012 from California Secretary of State website

Proposition 30

Temporary Tax Measure

Prop 30 will raise about \$6 billion in annual revenues for most years; about \$2.9 billion will go to K-14 in 2012/2013.

• Governor's 2012/13 State General Fund budget already accounted for the anticipated revenues from Prop 30.



Increase state sales tax by ¼ cent for 4 years starting Jan. 1, 2013



Increase state personal tax on annual earnings over \$250,000 for 7 years starting Jan. 1, 2012



Potential Fiscal Impact to CVUSD

Passage of Proposition 30 renders Ed Code 46201.4 inoperative, which means elimination of a cut in Revenue Limit. It also takes away the flexibility to reduce school year by up to 15 days.

2012/2013	\$441 x 29,163 ADA = \$12.9 M
2013/2014	\$441 x 28,663 ADA = \$12.6 M
2014/2015	\$441 x 28,163 ADA = \$12.4 M
Over 3 years	Restoration of est. \$38M in Revenue Budget



Flat Funding = No New Money

Budget Scenarios at Unaudited Actuals

\$441/ADA Cut vs. \$0/ADA Cut (Flat Funding)

\$441/ADA Cut

	2011/12	2012/13	2013/14	2014/15
Beginning Balance	\$44,784,840	\$49,519,026	\$34,406,947	\$17,965,139
Revenue	\$225,138,352	\$200,650,084	\$194,383,817	\$187,885,945
Expenditure	\$220,404,167	\$215,7 <u>62,163</u>	\$210,825,625	<u>\$211,766,964</u>
Net Increase/Decrease	\$4,734,186	\$15,112,079)	(\$16,441,808)	(\$23,881,019)
Ending Balance	\$49,519,026	\$34,406,947	\$17,965,139	(\$5,915,880)
Revolving Cash	\$100,000	\$100,000	\$100,000	\$100,000
Economic Uncertainty	\$6,612,125	\$6,504,079	\$6,324,769	Deficit \$6,353,009
Restricted Ending Balance	\$2,793,411	\$715,412		Spending
SCSEBA/REEP Equity	\$15,559	\$15,559	\$15,559	\$15,559
Unappropriated Amount	\$39,997,932	\$27,071,897	\$11,524,811	(\$12,384,448)
Cut				
0/ADA Cut Funding =	2011/12	2012/13	2013/14	2014/15
Flat Funding Jalance =	\$44,784,840	\$49,519,026	\$47,267,645	\$43,466,035
That Funding =	\$44,784,840 \$225,138,352		\$47,267,645 \$207,024,016	\$43,466,035 \$200,305,643
Revenue Expenditure	\$44,784,840	\$49,519,026 \$213,510,782 \$215,762,163	\$47,267,645	\$43,466,035 \$200,305,643 \$211,766,964
Revenue =	\$44,784,840 \$225,138,352	\$49,519,026 \$213,510,782	\$47,267,645 \$207,024,016	\$43,466,035 \$200,305,643 <u>\$211,766,964</u> (\$11,461,321)
Int Funding = Salance = Revenue = Expenditure = Net Increase/Decrease = Ending Balance =	\$44,784,840 \$225,138,352 \$220,404,167 \$4,734,186 \$49,519,026	\$49,519,026 \$213,510,782 \$215,762,163 (\$2,251,381) \$47,267,645	\$47,267,645 \$207,024,016 \$210,825,626 (\$3,801,610) \$43,466,035	\$43,466,035 \$200,305,643 \$211,766,964 (\$11,461,321) \$32,004,714
Introduce Selance Revenue Expenditure Net Increase/Decrease Ending Balance Revolving Cash Revolving Cash	\$44,784,840 \$225,138,352 \$220,404,167 \$4,734,186 \$49,519,026 \$100,000	\$49,519,026 \$213,510,782 \$215,762,163 (\$2,251,381) \$47,267,645 \$100,000	\$47,267,645 \$207,024,016 \$210,825,626 (\$3,801,610) \$43,466,035 \$100,000	\$43,466,035 \$200,305,643 \$211,766,964 (\$11,461,321) \$32,004,714 \$100,000
Int Funding=alanceRevenueExpenditureNet Increase/DecreaseEnding BalanceRevolving CashEconomic Uncertainty	\$44,784,840 \$225,138,352 \$220,404,167 \$4,734,186 \$49,519,026	\$49,519,026 \$213,510,782 \$215,762,163 (\$2,251,381) \$47,267,645	\$47,267,645 \$207,024,016 \$210,825,626 (\$3,801,610) \$43,466,035	\$43,466,035 \$200,305,643 \$211,766,964 (\$11,461,321) \$32,004,714 \$100,000 \$6,353,009
Int Funding = alance	\$44,784,840 \$225,138,352 \$220,404,167 \$4,734,186 \$49,519,026 \$100,000	\$49,519,026 \$213,510,782 \$215,762,163 (\$2,251,381) \$47,267,645 \$100,000	\$47,267,645 \$207,024,016 \$210,825,626 (\$3,801,610) \$43,466,035 \$100,000 \$6,324,769	\$43,466,035 \$200,305,643 \$211,766,964 (\$11,461,321) \$32,004,714 \$100,000 \$6,353,009 Deficit
Int Funding DalanceRevenueExpenditureNet Increase/DecreaseEnding BalanceRevolving CashEconomic Uncertainty	\$44,784,840 \$225,138,352 \$220,404,167 \$4,734,186 \$49,519,026 \$100,000 \$6,612,125	\$49,519,026 \$213,510,782 \$215,762,163 (\$2,251,381) \$47,267,645 \$100,000 \$6,504,079	\$47,267,645 \$207,024,016 \$210,825,626 (\$3,801,610) \$43,466,035 \$100,000 \$6,324,769	\$43,466,035 \$200,305,643 \$211,766,964 (\$11,461,321) \$32,004,714 \$100,000 \$6,353,009

Flat Funding Budget Scenario

Multiyear Projection at Unaudited Actuals

Deficit Spending

\$0/ADA Cut								
Flat Funding	2011/12	2012/13	2013/14	2014/15				
Beginning Balance	\$44,784,840	\$49,519,026	\$47,267,645	\$43,466,035				
Revenue	\$225,138,352	\$213,510,782	\$207,024,016	\$200,305,643				
Expenditure	\$220,404,167	\$215,762 <u>,163</u>	\$210,825,626	\$211,766,964				
Net Increase/Decrease	\$4,734,186	(\$2,251,381)	(\$3,801,610)	(\$11,461,321)				
Ending Balance	\$49,519,026	\$47,267,645	\$43,466,035	\$32,004,714				
Revolving Cash	\$100,000	\$100,000	\$100,000	\$100,000				
Economic Uncertainty	\$6,612,125	\$6,504,079	\$6,324,769	\$6,353,009				
Restricted Ending Balance	\$2,793,411	\$715,412						
SCSEBA/REEP Equity	\$15,559	\$15,559	\$15,559	\$15,559				
Unappropriated Amount	\$39,997,932	\$39,932,594	\$37,025,707	\$25,536,146				
Keep in mind								
	The Multi-Year Projection has not captured any restorations that the							

Board approved on June 28, 2012; July 19, 2012; August 16, 2012; and September 20, 2012. Totaling approximately \$2.2 million.

June 28, 2012 Board Meeting

	PROGRAM/POSITION	2012-2013	2013-2014	2014-2015	EST. COST
1	Video-taping of board meetings	\$8,421	\$8,421	\$8,421	\$25,263
2	2 Change board meeting start time to normal business hours to reduce overtime		\$20,376	\$20,376	\$61,128
	SUBTOTAL	\$28,797	\$28,797	\$28,797	\$86,391

July 19, 2012 Board Meeting

	PROGRAM/POSITION		2012-2013	2013-2014	2014-2015	EST. COST
1	Home-to-School Transportation 7-8		\$121,966			\$121,966
2	Home-to-School Transportation 9-12		\$119,494			\$119,494
3	School Nurse (15 FTE)					
4	Elementary Music Program (4 FTE)					
5	HS Counselor (22 FTE)					
6	Adult School Staff					
	A.C.T. Furlough (5.5 days) and maintain class size increase by 2 (grades 4-12)	ze	\$370,000			\$370,000
	SUBTOTAL		\$611,460			\$611,460

August 16, 2012 Board Meeting

	PROGRAM/POSITION	2012-2013	2013-2014	2014-2015	EST. COST
1	Uniform for Duplicating Staff	\$464	\$464	\$464	\$1,392
2	Uniform for Warehouse/Delivery Staff	\$1,809	\$1,809	\$1,809	\$5,427
3	Uniform for Maintenance, Operations, and Construction Staff	\$11,372	\$11,372	\$11,372	\$34,116
4	Uniform for Transportation Staff	\$16,393	\$16,393	\$16,393	\$49,179
5	Athletic and Band competition Transportation	\$382,000			\$382,000
	SUBTOTAL	\$412,038	\$30,038	\$30,038	\$472,114

September 20, 2012 Board Meeting

	PROGRAM/POSITION	2012-2013	2013-2014	2014-2015	EST. COST
1	Supplemental School Counseling (5.4 FTE)	\$454,334			\$454,334
2	High School Librarian (1 FTE)	\$99,117			\$99,117
3	High School Attendance Clerk (3.75 FTE)	\$179,311			\$179,311
4	Reduce work year for Duplicating Department from 12 to 11 months (6 FTE)	\$36,372	\$36,372	\$36,372	\$109,116
5	Elementary Library/Media Center Assistant (20 Positions)	\$215,844			\$215,844
	SUBTOTAL	\$984,978	\$36,372	\$36,372	\$1,057,722
	TOTAL AMOUNT OF RESTORATIONS TO DATE	\$2,037,273	\$95,207	\$95,207	\$2,227,687

CVUSD/A.C.T. Agreement

"...For the 2012-2013 school year, if a California tax initiative is passed by the voters on November 6, 2012, which maintains or increases the District's "Funded Base Revenue Limit" from the 2011-2012 level of \$5,149, the District will restore five and one-half (5.5) furlough days without further Negotiations..."

Estimated increase of \$2.7 million to unrestricted certificated salary expenditures in the 2012/13 general fund budget.



Superintendent's "What If" Restoration List

	BUDGET REDUCTION ITEMS	2012-2013	2013-2014	2014-2015	EST. COST OVER 3 YRS
1	Eliminate Video-taping of Board Meetings to reduce overtime	(\$8,421)	(\$8,421)	(\$8,421)	(\$25,263)
2	Change Board Meeting start times to normal business hours to reduce overtime	(\$20,376)	(\$20,376)	(\$20,376)	(\$61,128)
3	Eliminate Home-to-School Transportation 7-8	(\$121,966)	(\$121,966)	(\$121,966)	(\$365,898)
4	Eliminate Home-to-School Transportation 9-12	(\$119,494)	(\$119,494)	(\$119,494)	(\$358,482)
5	Eliminate School Nurse (15.18 FTE)		(\$1,398,197)	(\$1,398,197)	(\$2,796,394)
6	Eliminate Elementary Music Program (9.4 FTE/10 positions)		(\$843,109)	(\$843,109)	(\$1,686,218)
7	Eliminate HS Counselor (23 FTE)		(\$2,379,006)	(\$2,379,006)	(\$4,758,012)
	Ratification of A.C.T. Agreement (5.5 Furlough days + increase class size by 2 for grades 4-12)	(\$3,070,000)			(\$3,070,000)
8	Eliminate Uniform for Duplicating Staff	(\$464)	(\$464)	(\$464)	(\$1,392)
9	Eliminate Uniform for Warehouse/Delivery Staff	(\$1,809)	(\$1,809)	(\$1,809)	(\$5,427)
10	Eliminate Uniform for Maintenance, Operations, and Construction Staff	(\$11,372)	(\$11,372)	(\$11,372)	(\$34,116)
11	Eliminate Uniform for Transportation Staff	(\$16,393)	(\$16,393)	(\$16,393)	(\$49,179)
12	Athletic Transportation and Band competition transportation	(\$382,000)	(\$382,000)	(\$382,000)	(\$1,146,000)
13	Supplemental School Counseling (Intervention Counselor at JHS - 5.4 FTE/7 positions)	(\$454,334)	(\$454,334)	(\$454,334)	(\$1,363,002)
14	Reduce HS Librarian to one (1 FTE)	(\$99,117)	(\$99,117)	(\$99,117)	(\$297,351)
15	Reduce HS Attendance Clerk to one per HS (3.75 FTE)	(\$179,311)	(\$179,311)	(\$179,311)	(\$537,933)
16	Reduce work year for Duplicating Department from 12 to 11 months	(\$36,372)	(\$36,372)	(\$36,372)	(\$109,116)
17	Eliminate Elementary Library/Media Center Assistant (20 positions)	(\$215,844)	(\$215,844)	(\$215,844)	(\$647,532)
18	Grade Level/Department Chair Stipend	(\$368,250)	(\$368,250)	(\$368,250)	(\$1,104,750)
19	Elementary School Assistant Principal (10 FTE)		(\$971,497)	(\$971,497)	(\$1,012,004)
	TOTAL	(\$5,105,523)	(\$7,627,332)	(\$7,627,332)	(\$20,360,187)

Multiyear Projection Based on "What If" List

	2012/13	2013/14	2014/15	2015/16
Beginning Balance	\$49,519,026	\$42,162,122	\$30,733,180	\$11,644,527
Revenue	\$213,510,782	\$207,024,016	\$200,305,643	\$197,703,143
Expenditure	\$220,867,686	\$218,452,958	\$219,394,296	\$218,119,296
Net Increase/Decrease	(\$7,356,904)	(\$11,428,942)	(\$19,088,653)	(\$20,416,153)
Ending Balance	\$42,162,122	\$30,733,180	\$11,644,527	(\$8,771,626)
Revolving Cash	\$100,000	\$100,000	\$100,000	\$100,000
Economic Uncertainty	\$6,626,031	\$6,553,589	\$6,581,829	\$6,543,579
Restricted Ending Balance	\$715,412			Deficit bending
SCSEBAREEP Equity	\$15,559	\$15,559	\$15,559	\$15,559
Unappropriated Amount	\$34,705,120	\$24,064,032	\$4,947,139	(\$15,430,764)

Note...

The full implementation of Superintendent's "WHAT IF" LIST will put the District back in a DEFICIT by 2015/16 and will require the Board to begin budget reduction exercises again in 2013/14.

Superintendent's Current Recommendation 2012/2013

	PROGRAM/POSITION	2012-2013	2013-2014	2014-2015	EST. COST
1	Restore Grade Level/Department Chair Stipend	\$368,250			\$368,250

TOTAL	\$368,250		\$368,250

If Board approves, will increase 2012/13 unrestricted general fund expenditure budget by estimated \$368,250.

Employee Group Concessions

	2008/09	2009/10	2010/11	2011/12	2012/13
A.C.T.		 Increase K-3 class size from 20 to 25 Layoff of 70 FTE 	 Increase K-3 class size from 25 to 31 5 Furlough days 	 Increase 4-12 class <u>To Restore</u> Nurses (15 FTE) Counselors (22 FTE) Music (4 FTE) Adult Ed 	 Layoff of 59 FTE <u>Agreement</u> Continue the increase in 4-12 class size by 2 3.02% salary reduction/5.5 furlough
CSEA		 Elim. 17 FTE (3 schools closed) 6, 7, or 8 Furlough days 	 Elim. 12.625 FTE vacancies Reduce work year of 12 FTE (Wickman) 6, 7, or 8 Furlough days 	 Elim. 41 FTE Reduce work year and/or hours of 133 positions 	 Elim. 46.135 FTE <u>Restored Positions</u> Bus drivers Adult School staff Attendance clerks Library/Media aides Childcare staff Restored work days
CHAMP	Freeze 6 FTE	 Elim. 15 FTE Reclass. 2 FTE Reduced work year of 4 HS Principals 	 Reclass. Assoc. Supt. of HR to Asst. Supt. 7 Furlough days 	 Elim. 7 FTE Reduce work year of 47 FTE 7 Furlough days Asst. Supts. – 10 furlough days 	 Elim. 13 FTE 3.02% salary reduction/ 7 furlough Asst. Supts 4.63% salary reduction/10 furlough days

District Budget Calendar



July 1 st	District's Adopted Budget due to the County
September 6 th	Adoption of Unaudited Actuals
December 13 th	Adoption of First Interim Financial Report
January 2013	Governor's Proposed State Budget for 2013/14
March 15 th	Second Interim Financial Report due to the County/State
Mid-May	Governor's May Revise
June 1 st (if needed)	Third Interim Financial Report due to the County/State
June 30 th	Adoption of District Budget (2013/14, 2014/15, 2015/16)

Legal Fiduciary Responsibilities

AB 1200 (1991)



- <u>Requires</u> school district to prepare multiyear financial projections
- Publicly disclose the provisions of all collective bargaining agreements before entering into a written agreement
- County offices review district budgets
- State reviews countywide school districts

AB 2756 (2004)

- Superintendent and Chief Financial Officer must certify that the district can afford each collective bargaining settlement
 - If not, the Board must make cuts at that time
- Board President's certification is also required
- County Office of Ed must take action to correct district deficiencies
- **FCMAT** has an increased role in supporting and assisting districts

Budget Concerns

- Uncertainty of funding from State
- Looming mid-year cuts



- Prop 30 Tax increase is temporary
- Decreasing cash balance due to State deferrals
- Eventual expiration of categorical flexibility
- Increasing deficit spending
- Declining enrollment
- Unfunded absences
- Potential new Charter(s)
- Reserve for Economic Uncertainty at a minimum 3%

State level

Strategic Budgeting to Support Student Achievement!!!

CVUSD must build a sustainable budget that serves our students' needs TODAY.

- Budget with CARE & CAUTION
- Budget with STABILITY
- Budget that has CERTAINTY of funding
- Budget that is WITHOUT DEFICIT SPENDING



- Budget with a healthy Reserve for Economic Uncertainty
- Budget that can withstand a hiccup from Sacramento
- Budget that does not require the Board to make CUTS each year

Next Steps

- December 11, 2013 Budget Study Session #3 (Tentative)
- <u>December 13, 2012</u> Board Meeting *Adoption of First Interim Financial Report*
- **January 2013** *Governor's Budget Proposal*
- February 2013 Board to take action
- March 2013 Human Resources to implement Board actions



Discussions & Questions